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**Southeast Baltimore Transportation Study**  
**Stakeholder Participation Plan**  
Baltimore City Department of Transportation  
USDOT John A. Volpe National Transportation Systems Center

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**I. Background**

At the request of the Baltimore City Department of Transportation (BCDOT), the USDOT John A. Volpe National Transportation Systems Center (Volpe) is undertaking a comprehensive study of current issues and related options to improve transportation conditions for residents and businesses in Baltimore's southeast. The intent of the Stakeholder Participation Plan is to ensure balanced and effective consideration of various stakeholders' viewpoints. The Volpe team will do this by gaining a thorough understanding of issues before designing and evaluating comprehensive solutions to address the "whole system." Volpe will also incorporate the results of the many studies that have already occurred around specific transportation and development projects in the southeast, and make every effort to make connections to relevant citywide and regional activities.

Volpe carried out a high-level scoping effort in summer 2003 as a prerequisite of this Study. The scoping work involved two site visits focused on stakeholder input, emails with contacts in the Baltimore area, and the review of materials available on the Web and from public agencies in Baltimore. As a result of this work, the Volpe team identified key issues and options of interest to be analyzed during the comprehensive Study. This Stakeholder Participation Plan will focus on these issues, and others as they arise, to determine the most effective ways to take into account the range of stakeholders' views about solutions to improve transportation in Southeast Baltimore.

**II. Transportation Issues**

During the six meetings held in summer 2003 with neighborhood groups and businesses, Volpe collected feedback on current issues and improvements needed throughout the Southeast Baltimore area – defined as being south of Orleans to the Waterfront and west of Haven to President. Although some within the Study boundaries expressed transportation concerns about particular locations and services (e.g., parking availability for a specific building or traffic congestion on a specific blocks, etc.), Volpe's focus was on the patterns and themes that recurred in the feedback. The following major themes identified during the scoping can be applied throughout the Study area and are the starting points for the comprehensive phase of work:

- a. Development
- b. Transit service

- c. Parking
- d. Enforcement of existing regulations
- e. Traffic impact
- f. Roadway condition
- g. Pedestrian and bicycle accessibility

Issues within these themes- and their possible solutions- will be an integral part of the Study and Stakeholder Participation Plan and will be subject to in-depth review that includes transportation analyses, stakeholder input, and evaluation of alternatives.

### **III. Primary Phases of the Study**

Following the scoping of summer 2003, the Study will consist of four phases to be implemented in 2004-2005. Stakeholder activities will occur during each of the phases described below.

- a. *Defining the Problem*: October 18, 2004
  - b. *Analyzing the Issues*: Winter 2005
  - c. *Identifying Initial Options*: Spring 2005
  - d. *Evaluating Preferred Options*: Summer 2005
- a. *Defining the Problem*- The results of stakeholder meetings held in summer 2003 led to an outline of key issues to be addressed in the Study (See Section II). These meetings will provide a chance for stakeholders to validate this outline and add other considerations for Volpe to incorporate into the issue analysis.
  - b. *Analyzing the Issues*- The Volpe team will present its initial analysis of the Study's transportation-related issues. The results of these meetings will serve as a key reference for subsequent, more detailed analyses of issues and identification of solutions that are both effective and practical.
  - c. *Identifying Initial Options* - Through data analysis and modeling of current transportation operations and infrastructure within Southeast Baltimore, Volpe will present alternatives that consider stakeholders' concerns.
  - d. *Evaluating Preferred Options* - The BCDOT and stakeholders will review Volpe's recommendations as a key part of creating implementation strategies for the preferred alternative(s).

### **IV. Key Stakeholders**

Recommendations of the Southeast Baltimore Transportation Study will potentially affect those who live, work, shop or conduct business in the southeast area, as well as those who travel through the area. The Stakeholder Participation Plan identifies three stakeholder groups to represent these interests. Invited participants represent a broad spectrum of the affected stakeholders in the area. *See Appendix for a complete list of participating groups to date.*

- a. Public Agency Technical Advisory Group
- b. Citizens' Advisory Group
- c. Business and Development Advisory Group

These Advisory Groups will have multiple opportunities to provide guidance to the Volpe Study Team, discuss the Study's findings, and provide feedback to further shape the analysis. Individuals not participating in these Advisory Groups are encouraged to share their feedback using the Study's website [www.baltimorecity.gov/SEstudy](http://www.baltimorecity.gov/SEstudy).

## V. Information Dissemination Activities

The Stakeholder Participation Plan for the Southeast Baltimore Transportation Study calls for stakeholders to participate in the following types of activities:

- a. **Stakeholder Advisory Group meetings** will be held during the four phases of the Study. The first meetings of the Advisory Groups will provide a chance to validate Volpe's understanding of issues and possible solutions as well as to pass along information or ideas that have arisen since summer 2003. Later meetings will be focused on Volpe's initial and subsequent findings, so that stakeholders' viewpoints are addressed in the analysis of the Study's findings. Meetings will correspond to each phase of the Study.
- b. **A public forum** will occur near the conclusion of the Study's analysis. The purpose of this forum will be to provide the public with information on the Study's findings and analysis. *Date and location to be determined.*
- c. A **Southeast Baltimore Transportation Study website** is available at [www.baltimorecity.gov/SEstudy](http://www.baltimorecity.gov/SEstudy) to provide information on the Study, Advisory Group meetings, and Volpe findings. The website provides background information, news, project documents, project schedule, and a feedback form.

## VI. Review Points

The Stakeholder Participation Plan activities and milestones will be reassessed on a continuous basis, with evaluations occurring no less than every two months.

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## Appendix

### Advisory Group Members

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Below is a list of participating groups to date:

- a. Public Agency Technical Advisory Group:
  - Baltimore City Department of Planning
  - Baltimore City Department of Transportation, Highways- Engineering and Construction Section
  - Baltimore City Department of Transportation, Planning Section
  - Baltimore City Department of Transportation, Traffic Section
  - Baltimore City Fire Department
  - Baltimore City Police Department, Southeastern District
  - Baltimore Development Corporation
  - Baltimore Metropolitan Council
  - Baltimore Police Department
  - Maryland Transit Authority
  - Mayor's Office
  - Mayor's Office of Neighborhoods
  - Parking Authority of Baltimore City
  
- b. Citizen's Advisory Group
  - 200 North Community Association
  - Baltimore-Highland Community Association, Inc.
  - Brewer's Hill Community Association
  - Butchers Hill Association, Inc.
  - Canton Community Association
  - Citizens For Washington Hill, Inc.
  - Eastern Dallas and Bond
  - Ellwood Park Improvement Association, Inc.
  - Fells Point Antique Dealers Association
  - Fells Point Community Organization
  - Fells Point Homeowners' Association
  - Fells Point Task Force
  - Fells Prospect, Inc.
  - Flag House Courts Resident Council
  - Hampstead Hill Association
  - Highlandtown Community Association
  - Historic Jonestown Business Association
  - Jonestown Planning Council, Inc.
  - Little Italy Community Organization
  - Little Italy Owners-Residents Association
  - McElderry Park Community Association, Inc.
  - Mid-Point Community Association
  - Neighbors of Brewer's Hill
  - Patterson Park Neighborhood Association
  - Patterson Place, Inc.-A Community Taking Action
  - Perkins Homes Resident Advisory Council

Rubin & Rubin, Chartered  
South Ellwood Community & Good Neighbors, Inc.  
Upper Fells Point Improvement Association  
Waterfront Coalition

- c. Business and Development Advisory Group
  - Baltimore Area Convention and Visitor Association
  - Baltimore Gas and Electric
  - The Belt's Corporation
  - Bohager's Bar and Grill
  - The Cordish Company
  - Fells Point Business Association
  - H&S Properties Development Corporation
  - Hale Properties
  - Highlandtown Merchants Association
  - Historic Jonestown Business Association
  - The Johns Hopkins Hospital
  - Little Italy Restaurant Association
  - The Living Classrooms Foundation
  - Obrecht Commercial Real Estate
  - O'Donnell Street Business Association
  - Pastore's
  - Reginald F. Lewis Museum
  - Streuver Brothers, Eccles and Rouse